

#### REVALORISE enhancing research impact

# SSH Valorisation Programme -Basics for University Staff

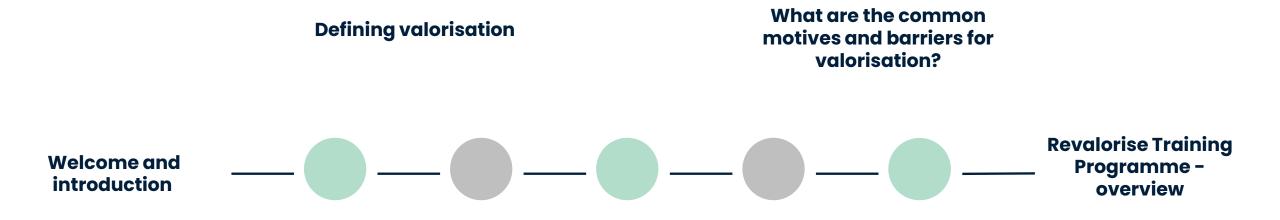
#### webinar



Co-funded by the Erasmus+ Programme of the European Union

### **Webinar topics**





What makes valorisation process, what are valorisation activities and who are valorisation stakeholders? What skills and knowledge researchers need to have for valorisation

# Definition of Valorisation (in Social Sciences and Humanities)



Valorisation is encompassing **any activity ensuring** that the **outcomes of scientific knowledge add value beyond the scientific domain** and making research results "more easily accessible in order to **increase the chances of others outside academia making use of it**" (Benneworth & Jongbloed, 2010).

> Valorisation is **interactive process of knowledge utilization** (Andriessen, 2005) that broadly refers to the multiple ways in which **knowledge from** universities and public **research** institutions **can be used by** firms and **society to generate economic and social value** and industry development' (OECD, 2013 in Munari and Toschi, 2021).

Valorisation is a **broader process of knowledge development for societal and economic application** (IXA, 2014; Olmos-Peñuela, Castro-Martínez, & D'Este, 2014; Van De Burgwal, Dias, & Claassen, 2019). Valorisation is the process that creates or enhance value (Narasimhalu, 2012).

Definitions of valorisation in available literature

# Synonyms, and overlapping terms with valorisation

Valorisation:

- broader concept
- envisions wider contributions to society
- makes knowledge more broadly accessible for societal stakeholders

Third Mission

University Business Collaboration

#### Commercialisation

Academic Entrepreneurship

#### Valorisation:

- includes long-lasting chain of processes that introduce an outcomes outside of the academia
- steps to reach end result through various channels and close collaboration between stakeholders
- interactive process

#### Valorisation:

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- does not always include the technologicical and economic application
- can be a transfer of knowledge in a form of information, knowledge dissemination
- includes interactions between actors in the process of knowledge sharing
- makes knowledge more accessible to stakeholders
  outside the academia
- focused on non-linear, transdiciplinary, and coproduced knowledge



#### to conclude :

- > Valorisation is taking research outcomes **beyond the academic environment**;
- Benefits it brings to the broad public and society are the main characteristics of valorisation (Hannon, Dewaele, De Smet, & Buysse, 2019; Olmos-Peñuela et al., 2014);
- it is a process where knowledge created within university is transfered to either practitioners (science to professionals) or the public (science to public) (Wutti & Hayden, 2017).

The common denominator is to have an impact on society with research

### Valorisation process, valorisation activities and valorisation stakeholders



### **Valorisation Process**

Key points of the valorisation process:

- Valorisation exists by virtue of interaction between academia and society, between researchers and - directly or indirectly - end-users of the knowledge researchers produce.
- Regardless of the seemingly fixed and linear models you'll see, the process can have various shapes and routes. Impact is not always generated at only the end of the process.

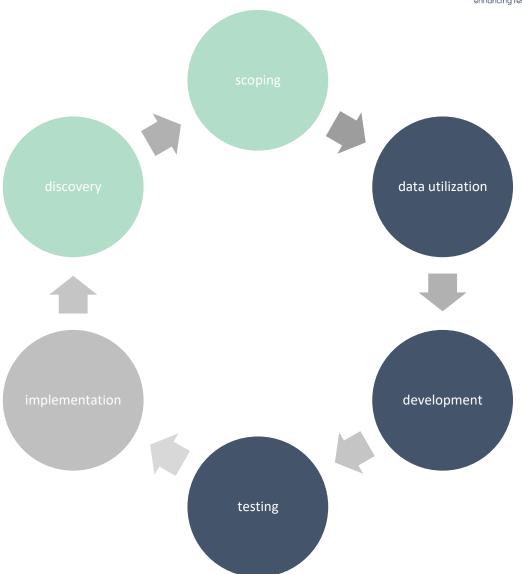




#### Valorisation process: stages

**discovery-scoping**: research data is delivered and considered for valorisation, its potential and best angle for implementation is discussed with stakeholders

**utilization-development-testing**: the best transformation of the data into an application form is iteratively planned, developed in concept, and tested in cooperation with stakeholders including end-users **implementation**: the final application is produced and implemented



## Valorisation activities – main points

- Valorisation includes all activities that contribute to ensuring that (the outcomes of) scientific knowledge add value beyond the scientific domain (Benneworth & Jongbloed, 2010);
- All **activities beyond teaching and personal research**, could be considered valorisation (Klofsten and Jones-Evans, 2000);
- Valorisation activities are university-business collaboration activities undertaken to benefit both private and public actors beyond companies (Davey, 2015; Davey, Baaken, Galán-Muros, & Meerman, 2011; Davey, Rossano, & van der Sijde, 2016).
- Valorisation activities are **defined according to partners or beneficiaries** to whom the activities are oriented (i.e. policy, business and public) (Wutti & Hayden, 2017).

#### Research oriented

#### Education oriented

Economic Student-entrepreneurship impact Contract research licensing Joint research Internships Environment Spin-off creation workshops traineeships Non-academic conferences & trade fairs Student and training staff mobility Contract consulting academia Life-long learning books Facility sharing Civil society industry government Media appearances Public Exhibitions lectures Field abs Community outreach and service

Figure Categorisation of Valorisation Activities

This figure was produced by Wakkee I. and others in 2021, representing a matrix based on two axis (research vs. education driven activities and economic vs. societal impact) and showing the quintuple helix (Carayannis, Barth, & Campbell, 2012) to represent the various target groups to which the activities are directed. From the "REVALORISE+ Synthesis Report 2021", by Wakkee I., et al., 2021, REVALORISE, p. 12.

> Societal impact

## Valorisation activities – a summary

- Valorisation activities can be seen as **productive interactions** between research and external parties, where the first has an effect on the latter.
- There's two kinds of productive interactions: direct, often during the research and/or valorisation project and indirect, when the research (results) influence external parties beyond the research and/or valorisation project
- Two groups of direct interactions can be defined: network activities (for instance, think tanks, living labs, jury memberships, round table talks, etc.) and knowledge interactions (for instance, masterclasses, workshops, expert sessions)
- Indirect interactions are often the result of the products the research delivers, which can be anything from publications, software, demonstrators, prototypes, websites, educational material, etc.

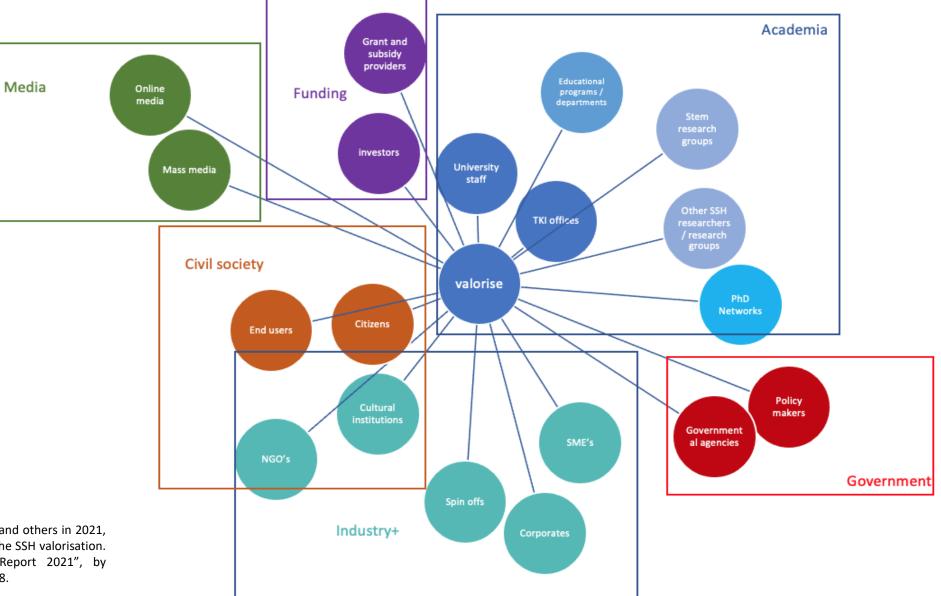
Based on Van Vliet et al. (2020) - Rapporteren over doorwerking van praktijkgericht onderzoek.



### Valorisation Stakeholders – main points

- valorisation is an open field with a complex network of actors within and out of academia, from different disciplines, expertise and roles (Dewaele et al., 2021; IXA, 2014);
- valorisation in the SSH domain is a **multi-stakeholder process;**
- valorisation stakeholders are increasingly framed in a triple, quadruple or even quintuple helix (Amry, Ahmad, & Lu, 2021; Vanholsbeeck & Lendák-Kabók, 2020);

#### Figure Main stakeholders



This figure was produced by Wakkee I. and others in 2021, summarizing the main stakeholders in the SSH valorisation. From the "REVALORISE+ Synthesis Report 2021", by Wakkee I., et al., 2021, REVALORISE, p.18.

### Common Motives and Barriers for Valorisation



### Most common motives for valorisation

#### Status *ribbon*

Being acknowledged for the work done ribbon

Entrepreneurial attraction puzzle

Practical impact in society **ribbon puzzle gold** 

Paying public funds back **puzzle ribbon** 

Educational impact and knowledge transfer **ribbon puzzle gold** 

Career advancement ribbon gold

Getting bigger funding gold

Supported in the literature by: Benneworth, Muhonen, & Olmos Peñuela, 2017; Galán-Muros & Plewa, 2016; Kongsted, Tartari, Cannito, Norn, & Wohlert, 2017; Schofield, 2013.



### Most common barriers for valorisation

#### **Academic structure and traditions**

- Focus on publications as an indicator of academic success
- Priority for other academic tasks
- Lack of multidisciplinary cooperation
- System preference for STEM research
- Unclear measurements of SSH valorisation
- Hard to find (SSH) valorisation training
- Lack of time
- Growing competition for research funding
- Lack of funding and incentives
- Scientific publication language does not meet 'outside' world
- Fast paced business system does not align with the academic pace

Supported in the literature by: Cherney, 2015; Galleron, 2017; Reale et al., 2018; Vanholsbeek et al., 2019.

#### Personal & Organisational

- Lack of skills-time funding
- Lack of skills and knowledge
- Fear of losing ownership/control over research
- Fear of stakeholders' interests bias impacting outcomes
- Complex social processes
- Unclear KT role
- Distrust of KT professionals by researchers

Supported in the literature by: Good et al., 2018; Urbano et al., 2019;

### Necessary Skills and Knowledge for Valorisation



#### Researcher - Skills & Knowledge Needs

- ✓ Networking skills
- ✓ Collaboration skills
- ✓ Sharing knowledge
- Demonstrating public value and seeing where stakes align
- $\checkmark\,$  Interdisciplinary outlook on the research
- $\checkmark\,$  Intrinsic motivation, drive and focus
- Curiosity and creativity
- ✓ Awareness
- $\checkmark$  An alertness to opportunity
- ✓ Desire to solve puzzles
- curiosity-based pursuit of knowledge and the application thereof
- ✓ Entrepreneurial awareness

#### KT/TT Professional - Skills & Knowledge Needs

- Knowledge of the intellectual property regulations / Legal knowledge
- Interdisciplinary knowledge and skills (e.g., over-spanning, negotiating and mediating)
- Entrepreneurial awareness (e.g., opportunity recognition, commercial awareness and conceptualization skills)
- ✓ Management & Communication skills

# **REVALORISE Training Programme and Toolkit**



### **About the Training Programme**

#### **REVALORISE+** Researcher Training

- > 3-month European programme (October 2022 January 2023)
- > Free of charge
- Blended format
- Focused on helping PhD students and experienced researcher in SSH extend the reach of their research beyond academia
- Two pathways: awareness (21 hours) and valorisation pathway (32 hours)
- Consists of workshops, seminars and networking events
- Participants have the opportunity to develop their own valorisation plans for creating impact from their research





#### Researchers will learn through the programme:

- Definition and different pathways of SSH valorisation
- How to assess the value and impact of research beyond traditional indicators
- Principles of entrepreneurial behavior
- How to communicate the value of research
- How to make an impact with research





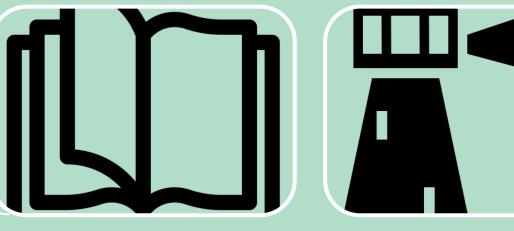
#### The REVALORISE+ Research Training Toolkit

We developed tools addressing Professional staff participating in the Valorisation Support Programme for Professional Staff and delivering the Researcher Training Programme to SSH researchers, and Researchers that will take part in the REVALORISE+ programme.



REVALORISE enhancing research impact

Will help trainers/HEI professional staff, to teach SSH researchers how to create societal impact from their work



**Facilitator Guide** 

Collection of Ligthouse Stories Synthesis of 16+ profiles and experiences of SSH academic entrepreneurs and researchers who have been able to successfully valorise their SSH research and create value beyond academia

Provides an overview of tools and canvases used for the valorisation process of research





SSH Valorisation Toolkit Co-Creation Event Guide and Networking Event Guide Two step-by-step guidance on how run the co-creation and networking events



# Thank you for the attention!



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